

## Alternative Education Plans

As noted in an earlier section of this report, the need for change is driven first and foremost by the need to expand education opportunities for the children attending schools in the ten towns comprising ENSU and SAU 7. Combining schools, particularly at the secondary level, could provide students with a wider array of courses, co-curricular activities, and athletic opportunities while realizing some cost savings due to economy of scale.

In many cases, the proposals included in this section will require changes in the governance structure. Because this plan intends to focus on the expanded number of educational opportunities that are available to students in larger schools, governance structures will be discussed in the context of instructional programs instead of the other way around.

As a general rule, elementary grade level cohorts that result in classes with 20-25 students are preferable to grade level cohorts of fewer than 10 students. In situations like those in Pittsburg, Canaan and in some grade levels in Stewartstown, students have a limited range of classmates to interact with and teachers are unable to plan activities that require multiple groups of students. Administrators and Boards in schools with small grade-level cohorts face constant budget challenges, particularly if parents and teachers expect one teacher per grade level while the public demands lower per pupil costs.

At the middle school, having larger grade level cohorts allows the opportunity for teachers to specialize in a particular content area, which, in turn, provides students with more focused instruction and the opportunity for enrichment or remedial programs. Such specialization also helps the board meet High Quality Teacher (HQT) standards.

At the high school level larger cohorts provide opportunities for multiple levels of offerings (e.g. *Algebra II, Algebra III and AP mathematics in separate classes; an array of foreign languages; etc.*), provide more curriculum offerings, and provide more opportunities for teachers to engage students a variety of activities.

The education plans outlined below describe alternative grade-level configurations that would serve as the basis for organizing programs. K-4, 5-8 and 9-12 groupings of grade levels assume that students in grades K-4 would be taught in self-contained classrooms, students in grades 5-8 would be taught in content groupings, and high school students would have a broader high school experience since all high school age students in the region would attend a single high school. A K-5, 6-8, and 9-12 grouping of grade levels assume that students in grades K-5 would be taught in self-contained classrooms, students in grades 6 and 8 would be taught in content groupings. A K-6, 7-8, and 9-12 grouping of grade levels assume that students in grades K-6 would be taught in self-contained classrooms, students in grades 7 and 8 would be taught in content groupings. A K-8, 9-12 grouping assumes that students in grades K-8 would be taught in accordance with whatever practice is adopted at the district level. Each plan is described on a single page using the projected 2013-14 enrollments as the basis for the student population analysis. The spreadsheets providing supporting documentation are attached at the end of this section.

**PLAN A - K-4, 5-8, 9-12 – Students in grades K-4 attend existing elementary schools; Stewartstown and Pittsburg students in grades 5-8 attend “Canaan Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-4. Stewartstown and Pittsburg students in grades 5-8 would attend “Canaan Middle School”. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-4 cohorts unchanged
- 5-8 cohorts ranging from 28 to 45 in “Canaan Middle School”, 19 to 37 in Colebrook Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary school (K-4) enrollments of 31 in Pittsburg, 51 in Stewartstown, 54 in Canaan, and 125 in Colebrook
- Middle School enrollments (grades 5-8) of 137 in Canaan and 108 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for Pittsburg, Canaan, and Stewartstown students as a result of expanded Canaan Middle School
- Potential program expansion at high school due to expanded enrollment
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 5-12, Stewartstown students in grades 5-8. Canaan students in grades 9-12.
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN B - K-4, 5-8, 9-12 – Students in grades K-4 attend existing elementary schools; all students in grades 5-8 attend “Colebrook Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-4. Stewartstown, Pittsburg, and Canaan students in grades 5-8 would attend Colebrook Middle School. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-4 cohorts unchanged
- 5-8 cohorts ranging from 56 to 69 in Colebrook Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary (K-4) enrollments of 31 in Pittsburg, 51 in Stewartstown, 54 in Canaan, and 125 in Colebrook
- Middle School enrollments of 245 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for all students as a result of expanded enrollment at Colebrook Middle School
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 5-12, Stewartstown and Canaan students in grades 8-12.
- Potential need to upgrade facilities at Canaan
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN C - K-4, 5-8, 9-12 – Close Canaan, Pittsburg schools, expand Stewartstown Community School to house additional students, have all 9-12 students attend Colebrook Academy**

Under this plan, two schools- Canaan and Pittsburg- would close and Stewartstown Community School, which is 9 miles from Pittsburg and just under 2 miles from Canaan, would be expanded to house K-8 students from Pittsburg, Stewartstown and Canaan. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-8 cohorts of 26-45 in Stewartstown and Canaan and 19 to 37 in Colebrook
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- K-8 enrollment of 273 in Stewartstown Community School, 137 of whom would be in a 5-8 middle school program
- K-8 enrollment of 233 in Colebrook, 108 of whom would be in a 5-8 middle school program
- High School enrollment of 197 in Colebrook

Advantages:

- Increased flexibility in creating classes in grades K-4 due to increased size of cohorts
- Enhanced middle school programs for Stewartstown, Canaan and Pittsburg students
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg, Canaan students
- Loss of public school in two communities
- Need to expand and upgrade facility in Stewartstown
- Potential need to upgrade facilities at Colebrook

***Recommend Rejection due to Facilities Limitation***

**PLAN D - K-6, 7-8, 9-12 – Students in grades K-6 attend existing elementary schools; Stewartstown and Pittsburg students in grades 7-8 attend “Canaan Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-6. Stewartstown and Pittsburg students in grades 7-8 would attend “Canaan Middle School”. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-6 cohorts unchanged
- 7-8 cohorts of 32 at “Canaan Middle School”, 24 and 37 in Colebrook Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary school (K-6) enrollments of 46 in Pittsburg, 69 in Stewartstown, 94 in Canaan, and 172 in Colebrook
- Middle School enrollments (grades 7-8) of 64 in Canaan and 61 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for Pittsburg, Canaan, and Stewartstown students as a result of expanded Canaan Middle School
- Potential program expansion at high school due to expanded enrollment
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 7-12, Stewartstown students in grades 7-8. Canaan students in grades 9-12.
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN E - K-6, 7-8, 9-12 – Students in grades K-6 attend existing elementary schools; all students in grades 7-8 attend “Colebrook Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-6. Stewartstown, Pittsburg, and Canaan students in grades 7-8 would attend Colebrook Middle School. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-6 cohorts unchanged
- 7-8 cohorts of 56 and 69 in Colebrook Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary (K-6) enrollments of 46 in Pittsburg, 69 in Stewartstown, 94 in Canaan, and 125 in Colebrook
- Middle School enrollments of 125 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for all students as a result of expanded enrollment at Colebrook Middle School
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 7-12, Stewartstown and Canaan students in grades 7-12.
- Potential need to upgrade facilities at Canaan
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN F - K-6, 7-8, 9-12 – Retain all schools and house students in grades K-8, have all 9-12 students attend Colebrook Academy**

Under this plan, all schools would remain open and house students in grades K-8. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-6 cohorts of 5-9 in Pittsburg and 7-11 in Stewartstown, 10-28 in Canaan, and 19-29 in Colebrook
- 7-8 cohorts ranging of 7 and 8 in Pittsburg; 9 and 8 in Stewartstown; 16 in Canaan, and 24 and 37 in Colebrook.
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary (K-6) enrollments of 46 in Pittsburg, 69 in Stewartstown, 94 in Canaan, and 125 in Colebrook
- Middle School enrollments of 15 in Pittsburg, 17 in Stewartstown, 32 in Canaan, and 61 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Limits loss of students from Canaan, Pittsburg schools as compared with other alternatives
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg and Canaan students in grades 9-12,
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN G - K-6, 7-8, 9-12 – Retain all schools and house students in grades K-8, have all 9-12 academic students attend Colebrook Academy, all 9-12 Vocational Students attend “Canaan Vocational Center”**

Under this plan, all schools would remain open and house students in grades K-8. All 9-12 academic students, including those in Pittsburg and Canaan, would attend high school in Colebrook with academic students from Colebrook and Stewartstown. All 9-12 vocational students, including those in Pittsburg, Colebrook, and Stewartstown, would attend high school at the Canaan Vocational Center.

The resulting 2013-14 enrollment patterns would be:

- K-6 cohorts of 5-9 in Pittsburg and 7-11 in Stewartstown, 10-28 in Canaan, and 19-29 in Colebrook
- 7-8 cohorts ranging of 7 and 8 in Pittsburg; 9 and 8 in Stewartstown; 16 in Canaan, and 24 and 37 in Colebrook.
- Combined 9-12 cohorts ranging from 46 to 52 in Colebrook Academy and Canaan Vocational Center
- Elementary (K-6) enrollments of 46 in Pittsburg, 69 in Stewartstown, 94 in Canaan, and 125 in Colebrook
- Middle School enrollments of 15 in Pittsburg, 17 in Stewartstown, 32 in Canaan, and 61 in Colebrook
- Combined High School enrollment of 197 in Colebrook Academy and Canaan Vocational Center

Advantages:

- Limits loss of students from Canaan, Pittsburg schools as compared with other alternatives
- Potential vocational program expansion at high school due to new Vocational Center
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg and Canaan students in grades 9-12,
- Potential need to upgrade facilities at Colebrook and Canaan
- Limited facilities operations savings



**PLAN H - K-6, 7-8, 9-12 – Retain all schools and house students in current grade configurations but expand capability for distance learning to provide broader enrollment opportunities for students**

Under this plan, all schools would remain open and house students in current grade configurations. All schools would expand their capabilities for distance learning to provide students with wider access to an array of programs and courses.

The resulting 2013-14 enrollment patterns would be:

- K-6 cohorts of 5-9 in Pittsburg and 7-11 in Stewartstown, 10-28 in Canaan, and 19-29 in Colebrook
- 7-8 cohorts ranging of 7 and 8 in Pittsburg; 9 and 8 in Stewartstown; 16 in Canaan, and 24 and 37 in Colebrook.
- 9-12 cohorts of 22 to 33 in Colebrook Academy, 10 to 15 in Canaan, and 7 to 16 in Pittsburg
- Elementary (K-6) enrollments of 46 in Pittsburg, 69 in Stewartstown, 94 in Canaan, and 125 in Colebrook
- Middle School enrollments of 15 in Pittsburg, 17 in Stewartstown, 32 in Canaan, and 61 in Colebrook
- High School enrollment of 105 in Colebrook Academy, 51 in Canaan, and 41 in Pittsburg

Advantages:

- Retains current configuration of schools
- Potential program expansion at all levels due to upgrade in technology infrastructure
- Potential net savings if multi-age grade levels, shared staff initiatives implemented K-12

Disadvantages

- Requires change in delivery of instruction
- Cost to upgrade technology infrastructure at schools
- No facilities operations savings

**PLAN I - K-5, 6-8, 9-12 – Students in grades K-5 attend existing elementary schools; Stewartstown and Pittsburg students in grades 6-8 attend “Canaan Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-5. Stewartstown and Pittsburg students in grades 6-8 would attend “Canaan Middle School”. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-5 cohorts unchanged
- 6-8 cohorts ranging from 28 to 32 in “Canaan Middle School”, 24 to 37 in Colebrook Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary school (K-5) enrollments of 37 in Pittsburg, 62 in Stewartstown, 82 in Canaan, and 125 in Colebrook
- Middle School enrollments (grades 5-8) of 92 in Canaan and 89 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for Pittsburg, Canaan, and Stewartstown students as a result of expanded Canaan Middle School
- Potential program expansion at high school due to expanded enrollment
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 6-12, Stewartstown students in grades 6-8. Canaan students in grades 9-12.
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

<b><i>Recommend Rejection due to Facilities Limitation</i></b>
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**PLAN J - K-5, 6-8, 9-12 – Students in grades K-5 attend existing elementary schools; all students in grades 6-8 attend “Colebrook Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-5. Stewartstown, Pittsburg, and Canaan students in grades 6-8 would attend “Colebrook Middle School”. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-5 cohorts unchanged
- 6-8 cohorts ranging from 56 to 69 in Colebrook Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary (K-5) enrollments of 37 in Pittsburg, 51 in Stewartstown, 82 in Canaan, and 89 in Colebrook
- Middle School enrollment of 181 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for all students as a result of expanded enrollment at Colebrook Middle School
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 6-12, Stewartstown and Canaan students in grades 9-12.
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN K - K-5, 6-8, 9-12 – Students in grades K-5 attend existing elementary schools; all students in grades 6-8 attend “Canaan Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-5. Stewartstown, Pittsburg, and Colebrook students in grades 6-8 would attend “Colebrook Middle School”. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-5 cohorts unchanged
- 6-8 cohorts ranging from 56 to 69 in Canaan Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary (K-5) enrollments of 37 in Pittsburg, 51 in Stewartstown, 82 in Canaan, and 89 in Colebrook
- Middle School enrollment of 181 in Canaan
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for all students as a result of expanded enrollment at Colebrook Middle School
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 6-12, Stewartstown and Canaan students in grades 9-12.
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN L - K-5, 6-8, 9-12 – Students in grades K-5 attend existing elementary schools; all students in grades 6-8 attend “Pittsburg Middle School”; all 9-12 students attend Colebrook Academy**

Under this plan, all elementary schools would remain open and house students in grades K-5. Stewartstown, Colebrook and Canaan students in grades 6-8 would attend “Pittsburg Middle School”. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-5 cohorts unchanged
- 6-8 cohorts ranging from 56 to 69 in Pittsburg Middle School
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary (K-5) enrollments of 37 in Pittsburg, 51 in Stewartstown, 82 in Canaan, and 89 in Colebrook
- Middle School enrollment of 181 in Pittsburg
- High School enrollment of 197 in Colebrook

Advantages:

- Enhanced middle school and high school programs for all students as a result of expanded enrollment at Colebrook Middle School
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg students in grades 9-12, Stewartstown and Canaan students in grades 6-12.
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN M - K-8, 9-12 – Retain all schools and house Canaan and Stewartstown grades K-4 in Canaan and 5-8 in Stewartstown, retain Pittsburg as a K-8 facility, assign all 9-12 students to Colebrook Academy**

Under this plan, all schools would remain open. Stewartstown and Canaan would cross enroll elementary students with grades K-4 attending Canaan and grades 5-8 attending Stewartstown. Pittsburg would remain open and house students in grades K-8. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-8 cohorts of 5-9 in Pittsburg, 18-39 in Canaan/Stewartstown, and 19-37 in Colebrook
- 9-12 cohorts ranging from 46 to 52 in Colebrook
- Elementary (K-8) enrollments of 61 in Pittsburg, K-4 enrollment of 105 in Canaan, 5-8 enrollment of 107 in Stewartstown, and a K-8 enrollment 233 in Colebrook
- High School enrollment of 197 in Colebrook

Advantages:

- Levels cohort sizes in Canaan, Stewartstown schools
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for Pittsburg and Canaan students in grades 9-12,
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

<b><i>Recommend Rejection due to Facilities Limitation</i></b>
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**PLAN N - K-8, 9-12 – Retain all schools and house Canaan, Stewartstown and Pittsburg grades K-2 in Stewartstown, grades 3-5 in Pittsburg, and 6-8 in Canaan; assign all 9-12 students to Colebrook Academy**

Under this plan, all schools would remain open. Stewartstown, Pittsburg and Canaan would cross enroll elementary students with grades K-2 attending Stewartstown, grades 3-5 attending Canaan, and grades 6-8 attending Pittsburg. Pittsburg and Canaan students in grades 9-12 would attend high school in Colebrook with students from Colebrook and Stewartstown.

The resulting 2013-14 enrollment patterns would be:

- K-2 cohorts of 26-32 in Stewartstown, 3-5 cohorts of 23 to 45 in Canaan, and grade 6-8 cohorts of 28 to 32 in Canaan
- Colebrook would have K-2 cohorts of 23-27, 3-5 enrollments of 19-28, and 6-8 enrollments of 24-37.
- Elementary (K-2) enrollments of 84 in Stewartstown, Elementary (3-5) enrollment of 97 in Canaan, middle school enrollment (6-8) of 92 in Pittsburg; K-8 enrollment of 233 in Colebrook; 9-12 enrollment of 197 in Colebrook

Advantages:

- Levels cohort sizes in Canaan, Stewartstown schools
- Potential program expansion at high school due to additional needed staff
- Potential net savings as a result of consolidation due to combining middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Travel required for all non-Colebrook students in grade K-8; Pittsburg and Canaan students in grades 9-12.
- Prohibitive costs to upgrade Colebrook Academy
- Limited operations savings

***Recommend Rejection due to Facilities Limitation***

**PLAN O - K-8, 9-12 – Merge Canaan, Stewartstown and Pittsburg; students in merged district attend K-2 in Stewartstown grades 3-6 in Pittsburg, 7-12 in Canaan. Colebrook students attend existing Colebrook schools**

Under this plan, all schools would remain open but Stewartstown, Pittsburg and Canaan would cross enroll students with grades K-2 attending Stewartstown, grades 3-6 attending Pittsburg, and grades 7-12 attending Canaan. Colebrook students would remain in Colebrook schools. *Note that the spreadsheet analysis does not remove 9-12 students who reside in Stewartstown from Colebrook HS nor does it add them to Canaan. The narrative section below assumes 40 fewer students would attend Colebrook and 40 more would attend Canaan.*

The resulting 2013-14 enrollment patterns would be:

- K-2 cohorts of 26-32 in Stewartstown, 3-6 cohorts of 23 to 45 in Pittsburg, and grade 7-12 cohorts of 28 to 42 in Canaan
- Colebrook would have K-2 cohorts of 23-27, 3-6 enrollments of 19-28, and 9-12 enrollments of 20-26.
- Elementary (K-2) enrollments of 84 in Stewartstown, (3-6) enrollment of 125 in Pittsburg and 9-12 enrollment of 132 in Canaan. Colebrook would enroll 338 students in grades K-12, with 105 in high school and 233 in grades K-8.

Advantages:

- Levels school enrollments
- Reduces high school travel times for Pittsburg (as compared to other alternatives), Stewartstown
- Could result in closure of Colebrook Academy, thereby avoiding anticipated renovation costs
- Potential net savings as a result of consolidation due to combining elementary, middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Would require lengthy bus ride for K-2 age group in Pittsburg
- Limitation of programs at Colebrook and Canaan absent some form of distance learning and/or cross enrollment agreement with Canaan
- Limited facilities operations savings



**PLAN P - K-5, 6-8, 9-12 – Stewartstown and Canaan students attend Pre-K- grade 2 school at Stewartstown; all students except Pittsburg residents attend 3-5 School in Canaan; all students attend 6-8 Middle School in Pittsburg; and all students attend either a newly constituted 9-12 High School in Colebrook or a Vocational Center in Canaan**

Under this plan, Colebrook Academy would close. Stewartstown would become a Pre-K to grade 2 center serving Canaan and Stewartstown, and Canaan would serve all grade 3-5 students except those residing in Pittsburg. All grade 6-8 students would attend Pittsburg Middle School and high school students would attend “Upper Connecticut Lakes High School”, which would be housed in the current K-8 school facility in Colebrook for academics and arts and in the Canaan School for vocational education.

The resulting 2013-14 enrollment patterns would be:

- K-2 cohorts of 21-25 in Stewartstown, 5-7 in Pittsburg, and 23-27 in Colebrook, 3-5 cohorts of 37 to 58 in Canaan, grade 6-8 cohorts of 56 to 69 in Pittsburg, and 46-52 among Canaan and Colebrook
- Elementary (K-2) enrollments of 66 in Stewartstown, (3-5) enrollment of 145 in Canaan. Pittsburg would have a K-8 enrollment of 218, with 181 of those students enrolled in grades 6-8. High school enrollments of 197 would be split between Canaan and Colebrook.

Advantages:

- Levels school enrollments
- Reduces high school travel times for Pittsburg (as compared to other alternatives), Stewartstown
- Closes Colebrook Academy, avoiding costs to upgrade facility
- Potential net savings as a result of consolidation due to combining elementary, middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Complicated transportation routes
- Requires relocation of 3-8 Colebrook students from a newer to older facilities
- Requires relocation of Canaan pre-K- grade 2 students

**PLAN Q - K-5, 6-10, 11-12 – Stewartstown and Canaan students attend Pre-K-grade 2 school at Stewartstown; all students except Pittsburg residents attend 3-6 School in Canaan; all students attend 6-8 Middle School, 9-10 High School as now; and all students attend either a newly constituted 11-12 High School in Colebrook or a Vocational Center in Canaan**

Under this plan, Colebrook Academy would close, Stewartstown would become a K-2 center serving Canaan and Stewartstown, and Canaan would serve all grade 3-6 students except those residing in Pittsburg. All Pittsburg and Stewartstown students would attend Canaan Middle School with Colebrook students attending grades 7 and 8 in the current K-8 facility in Colebrook. High School students would attend “Upper Connecticut Lakes High School”, which would be housed in the current K-8 school facility in Colebrook for academics and arts and in the Canaan School for vocational education. Students would not enroll in vocational education programming until 11<sup>th</sup> grade under this model.

The resulting 2013-14 enrollment patterns would be:

- K-2 cohorts of 10-12 in Stewartstown, 10-13 in Canaan, 5-7 in Pittsburg, and 23-27 in Colebrook; 3-6 cohorts of 37 to 58 in Canaan; grade 7-8 cohorts of 7 and 8 in Pittsburg, 24 and 37 in Colebrook, and 24 and 25 in Canaan; and 9-12 cohorts of 46-52 among Canaan and Colebrook.
- Elementary (K-2) enrollments of 66 in Stewartstown and (3-6) enrollment of 192 in Canaan. In grades 7-8 Canaan would have cohorts of 25 and 24 and Colebrook would have cohorts of 24 and 37. Pittsburg would have a K-10 enrollment of 86. High school enrollments of 172 would be split between Canaan and Colebrook.

Advantages:

- Limits high school travel times for Pittsburg juniors and seniors (as compared to other alternatives), Stewartstown
- Closes Colebrook Academy, avoiding costs to upgrade facility
- Potential net savings as a result of consolidation due to combining elementary, middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Complicated transportation routes
- Requires relocation of Canaan pre-K- grade 2 students
- May overcrowd Canaan school.

**PLAN R - K-5, 6-8, 9-12 – All students attend Pre-K- grade 2 school in home town; Canaan and Colebrook attend grades 3-5 in Stewartstown; all students except Pittsburg residents attend grade 6 in Canaan; all students attend 7-8 at Canaan Middle School, 9-10; and all students attend either a newly constituted 9-12 High School in Colebrook or a Vocational Center in Canaan**

Under this plan, Colebrook Academy would close. Stewartstown would become a K-2 center serving Canaan and Stewartstown, and Canaan would serve all grade 3-6 students except those residing in Pittsburg. All Colebrook, Pittsburg and Stewartstown students would attend Canaan Middle School. High School students would attend "Upper Connecticut Lakes High School", which would be housed in the current K-8 school facility in Colebrook for academics and arts and in the Canaan School for vocational education.

The resulting 2013-14 enrollment patterns would be:

- K-2 cohorts of 10-12 in Stewartstown, 5-7 in Pittsburg, 10-13 in Canaan and 23-27 in Colebrook, 3-5 cohorts of 37 to 58 in Stewartstown, grade 6-8 cohorts of 47 to 69 in Pittsburg, and 46-52 among Canaan and Colebrook
- Elementary (K-5) enrollments of 177 in Stewartstown, (K-2 and 6-8) enrollment of 206 in Canaan. Pittsburg would have a K-6 enrollment of 46. High school enrollments of 197 would be split between Canaan and Colebrook

Advantages:

- Levels school enrollments
- Reduces high school travel times for Pittsburg (as compared to other alternatives), Stewartstown
- Closes Colebrook Academy, avoiding costs to upgrade facility
- Potential net savings as a result of consolidation due to combining elementary, middle and secondary students (*NOTE: It is difficult to forecast cost impact since governance model will affect cost sharing. An analysis of cost impacts will be included in the final report*)

Disadvantages

- Complicated transportation routes
- Requires relocation of 3-8 Colebrook students from a new facility to older facilities
- Overcrowds Stewartstown school

***Recommend Rejection due to Facilities Limitation***